



ENERGY STAR BUILDINGS SM MANUAL

Stage Two Building Tune-Up



# **Building Tune-Up Overview**

The heat flow diagram (see Figure 1) illustrates how to capitalize on heating, cooling, and electrical load reductions by installing heating and cooling systems that are both more energy efficient and have a lower first cost. In Stage Two—Building Tune-Up of the ENERGY STAR Buildings<sup>SM</sup> Five-Stage Approach, you will continue to implement numerous cost-effective opportunities to reduce your heating, cooling, and electrical loads, and thus your overall energy consumption, while improving occupant comfort.

# See Figure 1: Heat Flow In Buildings

Making low-cost or no-cost adjustments to your existing equipment in Stage Two will not only minimize your current operating costs but will also lower your future maintenance costs. Furthermore, performing a building tune-up will help you understand how your building operates, how it is supposed to operate, and how you can improve its current level of performance in Stages Three, Four, and Five.

# **Building Tune-Up**

A *building tune-up* is a purposeful sequence of maintenance and operational improvements to building systems, undertaken at a specific point in time, designed to reduce energy use, heating loads, and cooling loads of existing facilities.

A *building tune-up* is also a forward-thinking process where knowledge gained About building operations and design helps support decisions about equipment replacement in Stages Three, Four, and Five.

Performing a tune-up, often referred to as "recommissioning," requires a wide range of skills. Rather than simply listing maintenance items, this chapter will provide the framework, following the Five-Stage Approach, which will guide you through a building tune-up, and discuss major items within this framework to consider.

As you embark on your building tune-up, be on the lookout for potential improvements that were previously skipped or overlooked because of limited budget, staffing, or expertise. Some of the tune-up items discussed may require outside expertise; others can easily be performed by inhouse staff.

Unlike the other four stages of the Five-Stage Approach, Stage Two does not necessarily involve the purchase and installation of new equipment or technology. However, both time and budget should be set aside expressly for a building tune-up. Savings, though often surprising, can be harder to estimate in advance; yet, because tune-up plays an integral role in the process of identifying potential savings opportunities to be implemented in Stages Three, Four, and Five, tune-up should be viewed, planned, and funded as a process separate from standard maintenance.

The cost of tune-up is dependent upon many factors, including a building's size and complexity and whether the project consists of building renovation, modernization, or new construction. Large, more complex older buildings typically have higher tune-up costs than newer smaller buildings. In general, the cost of a tune-up for an existing building can range from 3 to 5 percent of the total operating cost.

A one-time investment in a tune-up may well result in reduced operating costs that will last the life of the building. In general, the cost of a tune-up is less than the cost of NOT performing a tune-up.

As always, financing can be a limiting factor, especially if a building tune-up is mistakenly lumped into the operation and maintenance (O&M) budget. The cost of a tune-up may be included in an energy-savings performance contract (ESPC).

# Potential Savings

# Building Tune-Ups Offer Surprising Paybacks

A detailed assessment of the costs and benefits of tuning up buildings was conducted based on a survey of results from more than 40 tune-up projects. Results from the study confirmed that tune-ups can typically translate into energy savings of 5 to 15 percent. Although it is difficult to pinpoint exactly which tune-up procedures generate the greatest savings, a study performed by the Energy Systems Laboratory of Texas A&M University showed that about 80 percent of all savings from tune-ups come from optimizing building control systems. Improving operations and maintenance accounts for nearly all remaining savings.

Financing the tune-up of a building may require spending funds up front, although parts are generally inexpensive and expenses are minimal. However, you should plan on incurring additional labor costs. If your building's maintenance staff does not have the skills to perform tune-up procedures, or, if your staff is simply too busy, look into outside consultants such as energy service companies or utility companies. Energy service companies have offered tune-up services for years as part of shared-savings contracts. Some utilities continue to conduct tune-ups on a fee-for-service basis.

Source: "Commissioning Existing Buildings," *E SOURCE Tech Update* (TU-97-3; March 1997).

# The Best Ways To Save

- Calibrate building controls such as thermostats and occupancy sensors
- Adjust operational schedules to ensure equipment is on only when necessary
- Check for leaking or improperly functioning steam traps
- Clean heat exchanger tubes in the condenser, evaporator, and boiler to maintain optimal efficiency

# Take Action!

- Recognize building tune-up as an opportunity to reduce energy costs and regain or improve comfort
- Allocate time and funding to a building tune-up separately from your ongoing maintenance budget
- Explore available financing options if in-house funds are not available

# **Needed Skills And Equipment**

Conducting a building tune-up can require a variety of skills, tools, and experience beyond that needed for maintenance.

#### Maintenance

*Maintenance* is an ongoing process to ensure that equipment operates at peak performance. It should take place following the initial system tune-up.

A building tune-up is a process distinct from ongoing maintenance. ENERGY STAR Buildings recommends that you seriously consider obtaining outside expertise to perform your tune-up.

A decision to obtain outside expertise should not be viewed as synonymous with "pointing the finger" at maintenance staff for previous oversights. Although highly qualified maintenance personnel may be able to perform all of the required jobs in a tune-up, they may not have the necessary time, tools and training to perform some tune-up items. Moreover, an outside contractor often will bring a fresh perspective to your building's tune-up process.

Because a tune-up will affect a building's future maintenance program, have your contractor work closely with your maintenance personnel. Without trained staff or a contractor to maintain and adapt the systems, the systems will eventually fall out of tune once again.

When selecting an appropriate contractor, be sure to:

- Check references
- Find out what training and experience the contractor has with the types of systems in your building
- Inspect any checklists that may be used to determine tune-up changes. This will give you an idea of how comprehensive the contractor's services will be

In addition, make certain your in-house staff undergo regular training to gain a detailed knowledge of the systems used in the building and how to tune and maintain them. Training will help ensure that technicians are comfortable with the equipment and with management of the system.

# **Strategy And Savings Potential**

The strategy for Stage Two—Building Tune-Up should be a microcosm of the overall Five-Stage Approach. Begin the building tune-up in the workspace, work back through the HVAC system, and end at the heating and cooling plant. By following this order, you can realize many of the benefits of a whole-system approach in the tune-up process itself.

When tuning up your building, you should keep in mind one overriding concern-occupant comfort. Comfort comes first for two reasons. First, as maintenance staff responds to individual comfort complaints, the entire HVAC system will gradually become out of tune, and energy use will increase accordingly. Second, occupants will attempt to modify their personal space to achieve comfort. This often results in tampering with thermostats and sensor calibrations, using inefficient portable lighting or space heaters, or even blocking vents, all of which further increase energy use.

Achieving comfort and eliminating the need for these occupant "Band-Aids" should be your first priority. Once comfort is under control, you can work backwards to the central plant and reap the same benefits from a whole-system approach that you would with equipment replacement.

Following the framework of the Five-Stage Approach, a building tune-up should be implemented in the following order:

# Stage Two Strategy

- Lighting
- Building Envelope
- Controls
- Testing, Adjusting, And Balancing
- Heat Exchange Equipment
- Heating And Cooling System

Although there are many ways to format a tune-up plan for these systems, certain information should be presented clearly at the beginning of the plan to help guide the person responsible for performing the tests. This information includes:

- Equipment descriptions
- Required personnel, tools, and instruments needed to perform the tests
- Detailed sequence of building system operations, including any operating setpoints
- Purpose of the test
- Design information pertinent to the equipment or system being tested
- Scheduling requirements
- Special instructions or warnings
- Expected results and sampling strategies, if the latter are warranted

Test procedure forms vary in their detail but should include space to record:

- Conditions of test
- What was done to the system to ensure a response, at each sequence
- The expected response or acceptance criteria
- The actual response

# Lighting

The lighting systems within a building are an integral part of a comfortable working environment. Over the course of their life, all lighting systems become gradually less efficient. Some efficiency losses, such as a reduction in light output, are simply due to the aging of lighting equipment and are unavoidable. However, a tune-up can allay the causes of other efficiency losses, such as improperly functioning controls, or dirt accumulation on fixture lenses and housings.

Insufficient lighting can have a negative impact on all of the systems within a building. Without adequate lighting, occupants are likely to bring in inefficient fixtures from home, unnecessarily increasing the lighting and cooling loads in the building. Excessive lighting can also cause discomfort among building occupants. Therefore, ENERGY STAR Buildings recommends that lighting systems be tuned up before any other building system.

Following the Five-Stage Approach, a strategic lighting maintenance policy, as discussed in Stage One—Green Lights, should already have been implemented prior to Stage Two. Therefore, if Stage One has already been completed, a lighting tune-up may not be necessary.

# Tune-Up

A lighting system tune-up should be performed in the following order:

1. As discussed in Stage One—Green Lights, follow a strategic lighting maintenance plan of scheduled group relamping and fixture cleaning

- 2. Measure and ensure proper light levels
- 3. Calibrate lighting controls

Periodically cleaning the existing fixtures and replacing burned-out lamps and ballasts (as outlined in Stage One—Green Lights) can considerably increase fixture light output. This simple and cost-effective tune-up item can restore light levels in a building close to their initial design specifications.

After the fixtures have been cleaned and group relamping has taken place, the next step is to measure existing light levels to ensure that proper illuminance levels are provided for the tasks being performed in the space. As space use and furnishings may change over time, it is important to match the lighting level to the current occupant requirements. The Illuminating Engineering Society of North America issues recommended illuminance levels depending on the job or activity performed (see Stage One—Green Lights). Overlighted or underlighted areas should be corrected. Lighting uniformity should also be assessed, as relocation of furniture and even walls may have altered lighting distribution.

Once the proper light levels and uniformity have been achieved in the space, examine the automatic lighting controls. Many buildings use a variety of automatic controls for time-based, occupancy-based, and lighting level-based strategies. These controls may have never been properly calibrated during installation or may have been subsequently tampered with by occupants. Adjusting these controls and associated sensors now will reduce occupant complaints, maintain safety, and ensure maximum energy savings.

Many buildings utilize energy management systems, time clocks, and electronic wallbox timers to control lighting automatically based on a predictable time schedule. These systems need to be programmed correctly to ensure that lights are only operating when the building is occupied, and that overrides are operational where required. Exterior lighting schedules must also be changed throughout the year according to the season.

The performance of occupancy or motion sensors depends on customizing the sensitivity and time-delay settings to the requirements of each individual space. The sensor's installed position should also be checked to ensure adequate coverage of the occupied area. Also, keep all furnishings from obstructing the sensor's line of sight. A sample tune-up protocol is available to guide your staff or contractor to commission occupancy sensors properly (call 1-888-STAR YES for more information).

Any indoor and outdoor photocells should also be checked at this time to ensure the desired daylight dimming or daylight switching response. Setpoints should be adjusted so that the desired light levels are maintained. Photocells and dimming ballasts are also used to save energy in non-daylight areas through lumen maintenance control, a strategy to adjust system output to compensate for aging lamps and dirt accumulation on luminaries. To maintain continued energy savings in lumen maintenance control strategies, you will need to tune the setpoint manually to reduce the light level by 25 to 30 percent (the expected light level depreciation over the maintenance cycle) each time fixtures are periodically cleaned and relamped. This will allow the ballast to increase the system output over time to maintain the illuminance setpoint.

## Savings

Although the savings associated with performing a lighting tune-up will vary depending on the quality and performance of the current lighting system, they can be significant. For example, cleaning alone may boost fixture light output from 10 percent in enclosed fixtures in clean environments to more than 60 percent in open fixtures located in dirty areas. Simple calibration of occupancy sensors and photocells can restore correct operation, reducing the energy used by the lighting system in those areas by 50 percent or more.

# Considerations

- ✓ Is a scheduled lighting maintenance policy in place?
- ✓ Are spaces provided with the proper light levels?
- ✓ Have all automatic controls been calibrated?

# **Building Envelope**

The next step of a building tune-up is to reduce air infiltration through the building envelope to enhance occupant comfort. Outside air can penetrate a building through a variety of places, most commonly through the windows, doors, walls, and roof. Drafts created by improperly sealed windows and doors can cause cold hands and feet in the winter and discomfort in the summer.

In general, a building envelope should meet recommended infiltration standards. For commercial buildings, the National Association of Architectural Metal Manufacturers recommends infiltration rates per unit of exterior wall not to exceed 0.06 cfm/sf at a pressure difference of 0.3 in. of water (ASHRAE *Fundamentals Handbook*, 1997, 25.19).

A frequent result of infiltration problems, other than general occupant complaints, is an increase in building heating, cooling, and/or electrical loads (when, for example, occupants bring in space heaters or fans). In addition, the escape of conditioned air forces the air handling system to work longer and harder to provide the required space temperature. Thus, tuning up the envelope of a building can reduce HVAC costs while greatly improving occupant comfort.

# Tune-Up

The first step in reducing air infiltration is to tighten the existing building by locating all air leaks in the windows, doors, walls, and roofs. Once you have detected the air leaks, seal them with appropriate materials and techniques such as weather-stripping on doors, sealing and caulking on windows, and proper insulation distribution in walls, ceilings, and roofing.

If your building is equipped with revolving doors, you should encourage their use. Revolving doors significantly reduce drafts and conditioned air loss. Automatic doors should be calibrated to minimize air loss from the building envelope.

## Savings

Reducing infiltration will result in a reduction in heating and cooling loads. Savings will depend on many factors, including the existing condition of the building; the building surface area-to-volume ratio; construction type; geographical location; and the internal heating, cooling, and electrical loads. Typical heating and cooling savings for a large office building range up to 5 percent.

# Considerations

- ✓ Are any areas particularly drafty?
- ✓ Are any routinely serviced?
- ✓ Do the windows and doors close and seal properly?
- ✓ Are the windows and door frames adequately caulked?
- ✓ Is there weatherstripping installed on windows and doorways?
- ✓ Is there any wet or deteriorating insulation that needs to be replaced?

# **Controls**

The energy management system (EMS) and controls within a building play a crucial role in providing a comfortable building environment. Over time, temperature sensors or thermostats often become out of tune. Wall thermostats are frequently adjusted by occupants, throwing off controls and causing unintended energy consumption within a building.

Poorly calibrated sensors cause increased heating and cooling loads and occupant discomfort. As with envelope infiltration problems, occupants are likely to take matters into their own hands if they are consistently experiencing heating or cooling problems. By integrating mechanical and control tune-ups within each system, you are more likely to improve occupant comfort.

An EMS can perform various functions, from simple single-point control to multifunction systems with complex decision logic. Multifunctional EMSs provide the greatest potential for maximum energy and cost savings.

## Tune-Up

The first step in tuning up controls is to calibrate the indoor and outdoor building sensors. Calibration of room thermostats, duct thermostats, humidistats, and pressure and temperature sensors should be in accordance with the original design specifications. Calibrating these controls may require specialized skills or equipment, such as computer software. Thus, you should seriously consider the use of outside expertise for this tune-up item.

In addition to calibrating the sensors, damper and valve controls should be inspected to make sure they are functioning properly. Check pneumatically controlled dampers for compressed air leaks in the hosing. Also examine them to ensure that they open and close properly. Stiff dampers can cause improper modulation of the amount of outside air being used in the supply air stream. In some cases, dampers can actually be wired in position or disconnected entirely,

violating minimum outside air requirements (for a more detailed explanation, see Stage Three—Other Load Reductions).

As part of tuning up controls, be sure to review building operating schedules. Often, while control schedules remain constant, occupancy schedules change frequently over the life of a building. This results in discomfort at the beginning and end of each day. HVAC controls must be adjusted to heat and cool the building properly during occupied hours. For example, operating schedules should be adjusted to reflect Daylight Savings Time.

When the building is unoccupied, set the temperature back to save some heating or cooling energy. Keep in mind that some minimum heating and cooling may be required when the building is unoccupied. In cold climates, for example, heating may be needed to keep water pipes from freezing.

In addition to the building's operation schedule, review the utility rate schedule. Utilities occasionally charge on-peak and off-peak times within a rate, which can dramatically affect the amount of your electric bills. If possible, equipment should run during the less expensive off peak hours. For certain buildings, precooling and/or preheating strategies may be called for. (See also Stage Three, Night Precooling, p. 14.)

## Savings

The main savings associated with tuning controls result from reductions in charges for heating and cooling energy (and possibly demand). Because savings are heavily dependent on the existing condition of the controls, it is difficult to estimate the actual savings that will result from a tune-up. Savings will depend on many factors related to the building including heating and cooling system types; construction; geographical location; and internal heating, cooling, and electrical loads. Typical heating and cooling cost savings can range up to 30 percent.

# Considerations

- ✓ Are building sensors, such as thermostats and humidistats, calibrated and operating properly?
- ✓ Are damper and valve controls functioning properly?
- ✓ Are there no leaks present in the pneumatic control systems?
- ✓ Do equipment schedules reflect occupancy schedules and seasonal changes?
- ✓ Can certain equipment be scheduled to operate during utility off-peak hours?
- ✓ Can temperatures be set back during unoccupied times?

# **Electrical Power Systems**

Electrical power systems often are thought to be reliable and stable and to have little potential for saving money. However, there are opportunities within a facility's distribution system to save energy, increase equipment life, and reduce unscheduled outages.

Opportunities for improving efficiencies of electrical power systems include evaluating and correcting voltage imbalances, voltage deviations, poor connections, undersized conductors, poor

power factors, insulation leakage, and harmonics. Components to check in a building tune-up include transformers, conductors, switchgear, distribution panels, and connections at loads and elsewhere. The annual cost penalty for operating a 100 horsepower motor with a 4 percent voltage imbalance is approximately \$830 per year. This cost is due to reduced motor life, energy charges, and electrical demand charges. (This assumes continuous operation, utility rates of \$0.04/kWh, and demand charges of \$4.00/kW.)

# Power Systems Analysis

Tune-ups for electrical power systems yield both direct and indirect efficiency improvements and increase the reliability of equipment. Direct improvement results from correcting leaks to ground and cutting resistive losses in the distribution components. Indirect improvement results from improving the efficiency of equipment previously operating with poor quality input power, such as three-phase motors operating with phase-to-phase voltage imbalances.

Facility managers find that reliability-centered maintenance can save money and energy, and reduce downtime. A lumber/plywood facility in Oregon projected \$125,000 in potential savings by instituting an electrical system preventive maintenance program.

# <u>Transformers</u>

Customer-owned transformers allow facilities to purchase power at lower costs and at high voltages and then generate the range of voltages needed for internal applications. Transformer failure may be catastrophic and cause power interruptions. Other transformer problems are more subtle and may result in energy waste that goes unchecked for years.

Transformers consume power even when loads are switched off or disconnected. Disconnecting the primary side of transformers to save transformer standby losses is safe provided critical equipment is not affected. For three-phase transformers, ensure that each phase balances in voltage with the others to within the minimum transformer step. If this fails to yield equal tap settings, redistribution of loads is necessary.

# Testing, Adjusting, And Balancing

Proper air and water distribution in an HVAC system is critical to create comfortable conditions within a given space. Excessive room air temperature fluctuations, excessive draft, and improper air distributions will lead to occupants' discomfort and can increase energy consumption.

Testing, adjusting, and balancing (TAB) involves investigating the current state of a system and making adjustments to bring the HVAC system back into balance and close to its original design specifications. As we mentioned before, over time, occupancy levels and space utilization may change dramatically. The TAB process will help identify and make necessary adjustments to fit these changes, thereby improving occupant comfort and saving energy costs.

## A qualified TAB contractor should:

- Verify the current state of the system
- Identify and correct any problems with the system
- Ensure the system provides proper indoor air quality
- Clearly document the entire testing and balancing process

# Testing, Adjusting, And Balancing

Testing, Adjusting, and Balancing (TAB) is the process of adjusting HVAC system components to supply air and water flows to match load requirements.

# TAB generally includes:

*Testing*—The process of evaluating the performance of the equipment in its current state and making recommendations for improvements.

Adjusting—The process of regulating flow rates of air or water for the purpose of balancing the system.

*Balancing*—The process of proportioning the air or water flows throughout a building to match the loads.

Perform TAB analysis on a building whenever you think that the air distribution system is not functioning as designed. Indicators that TAB is needed include frequent complaints from occupants about hot or cold spots in a building, the renovation of spaces for different uses and occupancy, and the frequent adjustment of HVAC components to maintain comfort.

## Tune-Up

A TAB analysis usually includes a complete review of a building's design documentation. Typical HVAC system components and parameters to investigate may include:

- Air system flow rates, including supply, return, exhaust, and outside airflow. Flows include main ducts, branches, and supply diffusers that lead to specific spaces in a building
- Water system flow rates for chillers, condensers, boilers, and primary and/or secondary heating and cooling coils
- Temperatures of heating and cooling delivery systems (air side and water side)
- Positions and functioning of flow control devices for air and water delivery systems
- Control settings and operation
- Fan and pump speeds and pressures

The TAB contractor will provide a test and balance report with a complete record of the design specifications, preliminary measurements, and final test data. All discrepancies between the design and test data should be outlined along with an analysis. The report should also include recommended and completed adjustments.

# <u>Savings</u>

The savings associated with TAB come from the reductions in the energy used by the heating and cooling system. Because savings are heavily dependent on the building's condition, it is difficult to estimate the actual savings that will result from TAB. Savings will differ depending on many factors related to the building including heating and cooling system types, construction, geographical location, and internal heating, cooling, and electrical loads. Heating and cooling cost savings can range up to 10 percent.

# **Considerations**

- ✓ Are occupants frequently complaining about the temperature, humidity, etc., in the building?
- ✓ Have HVAC system components been replaced or modified?
- ✓ Has any building space been renovated?
- ✓ Can the HVAC system satisfy comfort requirements during very hot or very cold days?

# Heat Exchange Equipment

The next steps in building tune-up focus on the heat exchange equipment that cools and heats the air that ultimately reaches building spaces. This equipment usually consists of heating and cooling coils installed in air handlers, fan coil terminal units, or baseboard radiators. These units are typically supplied with chilled water and hot water from a central plant. The heating and cooling coils can also be part of a packaged unit such as a rooftop air conditioning unit.

As with other tune-up items, tuning up your heat exchange equipment has the potential not only to save energy costs but also to increase your building occupants' comfort.

Although many of the tune-up recommendations presented below should be performed as normally scheduled maintenance, they are included in Stage Two because of the large potential for resultant energy cost savings.

The controls and flow issues for heat exchange equipment were addressed in the previous controls and TAB sections. The remaining action is to ensure that all surfaces and filters are clean. Dirty surfaces reduce heat transfer, increase pressure loss, and increase energy use.

# Tune-Up

Clean the air side of heating and cooling coils, whether in an air handler or in a rooftop unit, to reduce deposit buildup. Methods for cleaning may include compressed air, dust rags/brushes, and power washes. Check baseboard heating systems for dust build up and clean if necessary.

The water side of heating and cooling systems is generally inaccessible for mechanical cleaning. Chemical treatments are often the best solution to clean these surfaces. Ongoing water treatment and filtering of the water side is recommended to reduce dirt, biological, and mineral scale buildup. Filters for both air side and water side systems should be cleaned and replaced as necessary.

Avoid covering or blocking terminal fan coil units and baseboards with books, boxes, or file cabinets. Besides creating a fire hazard (in the case of radiators), blocking the units prevents proper air circulation and renders heating and cooling inefficient.

## Savings

The savings you will see from a tune-up of your heat exchange equipment are highly dependent upon the existing conditions of the equipment. In general, the more you can improve the heat transfer surfaces, the more you will save. Additionally, cleaning coils and filters may reduce the pressure drop across the coil and reduce fan or pump energy consumption.

Savings will differ depending on many factors related to the building, including heating and cooling system types; construction; geographical location; and internal heating, cooling, and electrical loads. Typical heating and cooling system cost savings can range up to 10 percent.

## Considerations

- ✓ Are the heating and cooling surfaces clean?
- ✓ Have air and water filters been changed?
- ✓ Are heating or cooling terminal units and baseboards blocked by furniture or debris?

# Heating And Cooling System

Following the framework of the Five-Stage Approach, the final step is to tune up the heating and cooling system. The heating and cooling system, generally a central plant, supplies all of the heating and cooling to make building spaces comfortable. Some buildings may have distributed heating and cooling units or a combination of both instead of a designated central plant.

The information gathered during the previous sections may become useful in determining any potential operational changes to the central plant. Additionally, tune-ups conducted on the HVAC and lighting systems should reduce the amount of energy the central plant consumes.

Some of the following tune-up items should be performed as part of normal scheduled maintenance. They are included here because of their large potential for resultant energy cost savings. Specially trained and qualified personnel should perform all of these tune-up procedures.

# Chiller Tune-Up

Chillers are similar to air conditioners found in any home, except that chillers supply cool water and home air conditioners supply cool air. The cool water from a chiller is eventually pumped through a heat exchanger, which cools the building's air. (For more information on specific types of chiller equipment, see Stage Five—Heating And Cooling System Upgrades.)

**Chilled Water And Condenser Water Temperature Reset -** A chiller's operating efficiency can be increased by raising the chilled water temperature and/or by decreasing the temperature of the condenser water. Chilled water reset is the practice of modifying the chilled water temperature and/or condenser water temperature in order to reduce chiller energy consumption.

If you decide to undertake chilled water reset, be careful that all of the considerations are taken into account. Although raising the chilled water will reduce chiller energy consumption, it may increase supply fan energy consumption. Reducing the condenser water temperature may increase the cooling tower fan energy consumption as well. Be sure to consult experts who can analyze all the effects of chilled water reset. If in doubt, using the intended design temperatures is your safest bet (E SOURCE, *Space Cooling Atlas*, p. 8.1.2).

Chiller Tube Cleaning And Water Treatment - Optimum heat transfer relies on clean surfaces on both the refrigerant and water side of the chiller tubes. Typically, the water side of the condenser needs the most attention because evaporative cooling towers have an open loop and new water is introduced continuously. Thus, water treatment is needed to keep surfaces clean and reduce biological films and mineral scale. Similar treatments may be needed for the chilled water loop.

As part of the tune-up, clean the condenser and evaporator tubes to remove any scale or buildup of biological film. To do this, the surfaces usually have to be physically scrubbed and sometimes treated with chemicals.

**Reciprocating Compressor Unloading -** Reciprocating compressors are typically used for smaller chillers. Many of these compressors utilize multiple stages (that is, more than one piston for the compressor) of cooling to allow for more efficient part-load performance and reduced cycling of the compressor motor.

At part-load performance, one or more of the stages are unloaded. If the controls of the system fail to unload the cooling stage, then the system may cycle unnecessarily during low cooling loads. Because starting and stopping is inherently inefficient, cycling decreases the efficiency of the cooling system. Additionally, increased cycling can lead to compressor and/or electrical failures (E SOURCE, *Space Cooling Atlas*, p. 9.11.4).

Consult manufacturer's maintenance information to check for proper cooling stage unloading. Unloading may be controlled by a pressure sensor that is set for a specific evaporator pressure. This sensor, and the controls dependent upon it, can fall out of calibration or fail.

# Boiler Tune-Up

In many buildings, the boiler is the heart of the heating system. Steam or hot-water boilers are present in approximately 42 percent of heated commercial buildings (E SOURCE, *Space Heating Atlas*, p. 8.5.1).

When considering a tune-up for a boiler, always make sure that you and the maintenance staff or contractor know and fully understand all safety precautions. Also, always follow manufacturer's information on maintenance and local safety or environmental codes. ENERGY STAR Buildings recommends you consider obtaining specialized expertise for boiler tune-up items.

One relatively simple item to consider is operator performance. For boilers to run at peak efficiency, operators must attend to water chemistry, pumping and boiler controls, boiler and pipe insulation, fuel-air mixtures, burn-to-load ratio, and stack temperatures.

**Boiler System Steam Traps -** Steam heating systems use mechanical devices called steam traps to remove condensate and air from the system. Most traps are designed to fail in the open position in order to protect the steam generation process. Therefore, at failure, the trap dumps line steam continuously in the condensate return. This increases the return line pressure and can cause the other traps to fail in a cascading manner. When a trap is stuck open, steam can escape through the condensate return lines to the atmosphere, and the resulting energy loss can be significant. In a single day, steam loss can cost more than a new trap and the labor required to replace it. The annual cost of a single failed trap with a 3/8-inch orifice in a 690 kPa (100 psi) system where steam cost is \$15 per 375 kg (1000 lbs) is \$57,000. Therefore, proactive steam trap maintenance is critical. Because special tools and experience are required, you should consider the use of outside expertise.

**Combustion Air** - More air is typically supplied for combustion than needed. Excess air helps prevent incomplete combustion, which contributes to associated hazards such as smoke and carbon monoxide buildup. If too much air is introduced, some of the fuel is wasted heating this excess air. A tune-up of combustion air consists of adjusting combustion air intake until measured oxygen levels in the flue gas reach a safe minimum. (This tune-up measure does not apply to electric boilers.)

**Boiler Tube Cleaning And Water Treatment -** Optimum heat transfer relies on clean surfaces on both the boiler's combustion and water or steam side. Surfaces that are dirtied with fouling will ultimately increase the energy consumption of the heating system. A tune-up consists of removing fouling buildup from both the fire side and water side of the boiler tubes by physically scrubbing the surfaces and sometimes by applying a chemical treatment.

Additionally, treating the heating water may be a good option to reduce the further deterioration of your boiler tubes.

# Fouling

Fouling is the buildup of a film that reduces heat transfer. Soot, ash, or other particles can build up on the fire side surfaces of a boiler. Mineral deposits or other materials can build up on the water or steam side surfaces.

# Heating And Cooling Equipment Savings

The savings associated with central plant tune-ups are derived from reducing the energy consumption of the heating and cooling system. Savings are highly dependent on the existing condition of the equipment. Other related factors include the heating and cooling system types; construction type; geographical location; and internal heating, cooling, and electrical loads.

Savings for most of the central plant tune-ups are listed below. When all tune-ups are taken together, heating and cooling cost savings can reach upwards of 15 percent.

Chilled Water And Condenser Water Temperature Reset - The savings associated with a water temperature reset will vary, depending on equipment type and system interactions. Because temperature reset does not require the purchase of new equipment, it can often be inexpensive. The complexity of reset, however, could result in incorrect implementation, instead increasing your energy use. Therefore, a professional consultant should be contacted who will be able to estimate the savings potential.

Chiller Tube Cleaning And Water Treatment - The savings achieved by cleaning tube surfaces are highly dependent on the current state of the tubes. Savings can be estimated by looking at what the temperature change through the evaporator or condenser should be and comparing it to the actual temperature change. Contact an HVAC consultant or a chiller specialist for a savings estimate.

**Boiler System Steam Traps -** The savings achieved by fixing steam trap leaks is highly dependent on the size of the leak and the pressure of the system. Table 1 compares orifice size with the estimated steam leaked per month and the resulting costs.

Table 1. Steam Trap Leaks

Size of orifice (in.)	Steam leak per month (lb.)	Total cost per month (\$)
1/2	835,500	2,480
3/8	637,000	1,892
1/8	470,000	1,396

Based on: 100 psi, boiler efficiency of 80 percent, energy cost of \$2 per million Btu.

**Source:** Wayne C. Turner. *Energy Management Handbook*, 2nd ed., 1993, Fairmont Press, Table 14.17, page 341.

**Boiler Combustion Air -** The savings for the reduction of combustion air depend on the type of fuel used and the exiting flue gas temperature. Stage Five—Heating And Cooling System Upgrades includes a detailed plot of boiler fuel savings as excess air is adjusted. For example, for every 10 percent reduction in excess air, the boiler efficiency will increase 0.7 percent (based on burning No. 2 fuel oil with a flue gas temperature of 500 F).

**Boiler Tube Cleaning And Water Treatment -** The savings achieved by cleaning the tube surfaces is highly dependent on the current state of the tubes. Tables 2 and 3 illustrate the increased fuel consumption that results from surface fouling on the combustion and water side of a boiler.

Table 2. Boiler Combustion Fouling

Soot layer on heating surface (in.)	Increase in fuel consumption (%)
1/32	2.5
1/16	4.4
1/8	8.5

**Source:** W.H. Axtman, *Boiler Fuel Management and Energy Conservation*, American Boiler Manufacturers Association.

Table 3. Boiler	Water S	ide Fouling
-----------------	---------	-------------

Thickness of scale (soft	Increase in fuel consumption
carbonate scale) (in.)	(%)
1/32	7.0
1/16	12.5
1/11	15.0

**Source:** W.H. Axtman, *Boiler Fuel Management and Energy Conservation*, American Boiler Manufacturers Association.

# **Considerations**

#### **Chillers**

- ✓ Have you consulted an expert to determine the implications of chilled water temperature reset on supply fan energy consumption?
- ✓ How dirty are your evaporator and condenser tubes?
- ✓ Are reciprocating compressor cylinders unloading at part load?

### **Boilers**

- ✓ Have the steam traps been inspected for leaks?
- ✓ Has combustion air been checked in the last year?
- ✓ Have the combustion and water or steam side heat transfer surfaces been cleaned recently?

# Integrated Systems Tests

When individual system functional performance has been verified, the integrated or coordinated responses between systems should be checked. The individual systems involved may be within the overall work of the building energy subsystem—for example, HVAC—or they may involve other systems such as emergency systems for life safety. The integrated systems testing should be performed in the same manner as described for individual systems. Generally, the integrated systems testing can be best performed by monitoring the operation of multiple components and systems and graphically analyzing the concurrent operation.

# **Summary**

To recap, your strategy for Stage Two—Building Tune-Up should follow the framework of the Five-Stage Approach. Keep in mind that the overriding concern in performing a building tune-up is to ensure occupant comfort. If you neglect occupant comfort, your building will rapidly become out of tune once again.

Again, your tune-up should be implemented in the following order:

- Lighting
- Building Envelope
- Controls
- Testing, Adjusting, And Balancing
- Heat Exchange Equipment
- Heating And Cooling System

# **Next Steps**

Make certain that in-house staff receive training so that they are familiar with tuning and maintaining building systems. Proper operation and maintenance (O&M) is crucial to the ongoing success of a building tune-up. The goal of an O&M training plan is to ensure that the O&M staff is properly educated on how to maintain the individual building systems as well as maintaining the building system as a whole. The final training plan will specify the order and phase of training, any materials and resources to be left with the trainees for later reference, and methods of measuring the success of the training. Videotaping and follow-up training also should be considered to provide a means for maintaining a qualified O&M staff as it changes over time.

O&M manuals should be consolidated, made complete and clear, organized, and made accessible for use at any time by O&M staff.

The building maintenance staff should regularly maintain and service the building systems and equipment as specified by the instructors and equipment suppliers. The instructions in the O&M manuals should be followed, and accurate records of any work performed should be kept. The building systems should be retested periodically to measure actual performance.

The O&M staff should develop and maintain a standard method of recording complaints received regarding the building systems and operations. Discrepancies between predicted performance and actual performance and/or an analysis of the complaints received may indicate a requirement to recommission or tune up a system or the entire building.

Use the knowledge of your building gained in Stage Two—Building Tune-Up to identify and implement other savings opportunities in Stage Three—Other Load Reductions.

# **Glossary**

# air side systems

Equipment used to heat, cool, and transport air within building HVAC systems.

#### **ASHRAE**

American Society of Heating, Refrigerating, and Air-Conditioning Engineers, Inc.

# balancing

Process of measuring and adjusting equipment to obtain desired flows. Applies to both air side and water side systems.

#### boiler

Pressure vessel designed to transfer heat (produced by combustion) or electric resistance to a fluid. In most boilers, the fluid is water in the form of liquid or steam.

# British thermal unit (Btu)

A unit of energy equivalent to the amount of heat required to raise the temperature of 1 pound of water 1 degree Fahrenheit.

#### Btu

See British thermal unit.

## calibration

Process of adjusting equipment to ensure that operation is within design parameters.

#### carbon monoxide

Colorless, odorless, poisonous gas formed during incomplete combustion of fuel.

# central plant

Centrally located equipment that satisfies a building's cooling and heating loads.

#### **CFCs**

See chlorofluorocarbons.

#### cfm

Cubic feet per minute.

#### chiller

Mechanical device that generates cold liquid, which is circulated through cooling coils to cool the air supplied to a building.

## chlorofluorocarbons

Chemical compounds consisting of carbon, hydrogen, chlorine, and fluorine, once used widely as aerosol propellants and refrigerants. Believed to deplete the atmospheric ozone layer.

## coil, condenser

Heat exchanger used to condense refrigerant from a gas to a liquid.

# coil, cooling

Heat exchanger used to cool air under forced convection with or without dehumidification. May consist of a single coil section or several coil sections assembled into a bank.

## coil, fan

A device that combines a heat exchanger and a fan in a single unit that conditions air by forced convection.

# coil, heating

Heat exchanger that heats air under forced convection. May consist of a single coil section or several coil sections assembled into a bank.

### combustion air

Air that supplies the oxygen required to burn fuel.

# commissioning

A process for achieving, verifying, and documenting that the performance of a building and its various systems meet design intent and the owner and occupants' operational needs.

#### condenser

Heat exchanger in a refrigeration system that expels building heat absorbed in the evaporator.

#### conditioned air

Air that serves a space and that has had its temperature and/or humidity altered to meet design specifications.

#### control

Device that analyzes the difference between an actual process value and a desired process value and brings the actual value closer to the desired value.

## control, pneumatic

A control that utilizes air pressure to vary equipment operation.

## control, set back

The practice of reducing the thermostat setpoint during unoccupied times.

# cooling tower

Device that dissipates heat from water-cooled systems through a combination of heat and mass transfer, whereby the water to be cooled is distributed in the tower and exposed to circulated ambient air.

## cycling

The noncontinuous operation of equipment.

## dampers

Single- or multiple-blade devices, either manually or automatically opened or closed, that control the flow of air.

# demand charges

Fees levied by a utility company for electric demand.

# demand, electric

Electrical power delivered to a system at a given time or averaged over a designated period. Expressed in kilowatts.

## diffuser, HVAC

A device that distributes conditioned air to a space.

# diffuser, lighting

A device that distributes light produced by lamps into a space.

## efficiency

Ratio of power output to input.

## **EMS**

See energy management system.

# energy management system (EMS)

The control system that monitors the environment and energy usage in a building and alters equipment operation to conserve energy while providing occupant comfort.

## envelope, building

The outer shell of a building, including walls, roof, windows, and doors.

## evaporator

Heat exchanger in a refrigeration system that absorbs heat from chilled water or building air, thus reducing the supply temperature.

### fouling

The buildup of a film that reduces heat transfer.

## heat exchanger

A device that transfers heat from one fluid to another.

#### humidistat

A device that responds to humidity changes and controls equipment by seeking a setpoint.

#### **HVAC**

Heating, ventilating, and air-conditioning.

# kilowatt (kW)

Unit of power equal to 1,000 watts.

# *kilowatt-hour (kWh)*

Unit of electric consumption equal to the work done by 1 kilowatt acting for 1 hour.

#### kW

See kilowatt.

#### kWh

See kilowatt-hour.

#### load

The demand upon the operating resources of a system. In the case of energy loads in buildings, the word generally refers to heating, cooling, and electrical (or demand) loads.

#### maintenance

An ongoing process to ensure equipment operates at peak performance.

## O&M costs

See operation and maintenance costs.

## occupancy sensor

A device that detects the presence or absence of occupants and controls operation of equipment accordingly.

## operation and maintenance costs

Operation and maintenance costs are material, fuel, and labor costs for routine upkeep, repair and operation of a facility.

# off-peak

Refers to a utility rate schedule that designates the time of day when energy and demand costs are typically less expensive.

### on-peak

Refers to a utility rate schedule that designates the time of day when energy and demand costs are typically more expensive.

#### packaged unit

A self-contained HVAC unit that provides heating and/or cooling to a building space.

## part-load

Condition when equipment operates at less than full capacity to meet the demand placed upon it.

# part-load performance

Equipment efficiency at less than full capacity.

# pressure drop

The loss in pressure experienced by flowing water or air due to friction and obstructions.

## radiator

Device that provides warmth to a space through radiant or convective heat provided by either steam or hot water.

# recommissioning

See tune-up, building.

## refrigerant

Substance, such as *CFCs*, HCFCs, HFCs, air, ammonia, water, or carbon dioxide, used to provide cooling by evaporation and condensation.

## reset, chilled water

The practice of increasing chilled water temperature to obtain higher chiller efficiency.

## reset, condenser water

The practice of decreasing condenser water temperature to obtain higher chiller efficiency.

# rooftop unit

Air-handling equipment such as *packaged units* located on the roof.

### scaling

See fouling.

## schedule

A control sequence that turns equipment on and off.

#### setpoint

Desired temperature, humidity, or pressure in a space, duct, etc.

## shell, building

See envelope, building.

#### space

The distinct area to which conditioned air is delivered.

#### steam trap

A device that separates air and condensed water from steam.

#### **TAB**

See testing, adjusting, and balancing.

# testing, adjusting, and balancing (TAB)

The process of adjusting HVAC system components to supply air and water flows at design or revised specifications.

#### thermostat

A device that responds to temperature changes and controls equipment by seeking a setpoint accordingly.

#### ton

Unit of cooling capacity equal to 12,000 Btu/hr.

## tubes, condenser

Heat exchanger tubes through which condenser water is pumped to allow heat transfer between the condenser water and the refrigerant.

## tubes, evaporator

Heat exchanger tubes through which chilled water is pumped to allow heat transfer between the chilled water and the refrigerant.

# tune-up, building

The purposeful sequence of maintenance and operational improvements, undertaken at a specific point in time, designed to reduce energy use, heating loads, and cooling loads of existing facilities.

## variable air volume (VAV)

A type of air-handling system that maintains comfort in a building by varying the quantity of air supplied through the building.

#### VAV

See variable air volume.

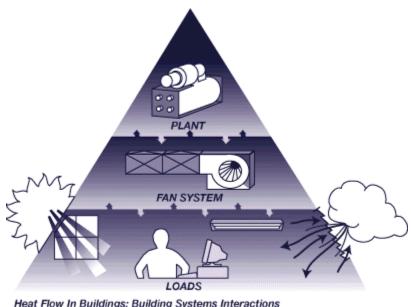
## water side systems

Equipment used to heat, cool, and transport water to building HVAC systems.

# **Bibliography**

- American Society of Heating, Refrigeration, and Air-Conditioning Engineers, Inc. (ASHRAE). *Fundamentals Handbook*. Atlanta: ASHRAE, 1997.
- American Society of Heating, Refrigeration, and Air-Conditioning Engineers, Inc. *HVAC Applications Handbook*. Atlanta: ASHRAE, 1995.
- American Society of Heating, Refrigeration, and Air-Conditioning Engineers, Inc. *HVAC Applications Handbook*. Atlanta: ASHRAE, 1996.
- E Source. Commissioning Existing Buildings. Technical Update. Boulder: E SOURCE, 1997.
- E Source. Space Cooling Atlas. Boulder: E SOURCE, 1995.
- E Source. Space Heating Atlas. Boulder: E SOURCE, 1993.
- Turner, Wayne C. *Energy Management Handbook*. 2nd ed. Lilburn, GA: The Fairmont Press Inc., 1993.
- U.S. Department of Energy Federal Energy Management Program DE97004564. *Model Commissioning Plan and Guide Specifications*, version 2.01.
- U.S. General Services Administration Public Buildings Service
- U.S. Department of Energy Federal Energy Management Program *Draft—Building Commissioning Guide*, version 2.1. Forthcoming. Currently on the Internet only (www.eren.doe.gov/femp/facbuild.htm).

Figure 1: Heat Flow in Buildings



Heat Flow In Buildings: Building Systems Interactions

Figure 1 shows the interaction of heating, cooling, and electrical loads with the HVAC equipment. Arrows indicate heat flow pathways. Reducing heating, cooling, and electrical loads reduces the demand on HVAC equipment, thus saving energy.

Return to text